

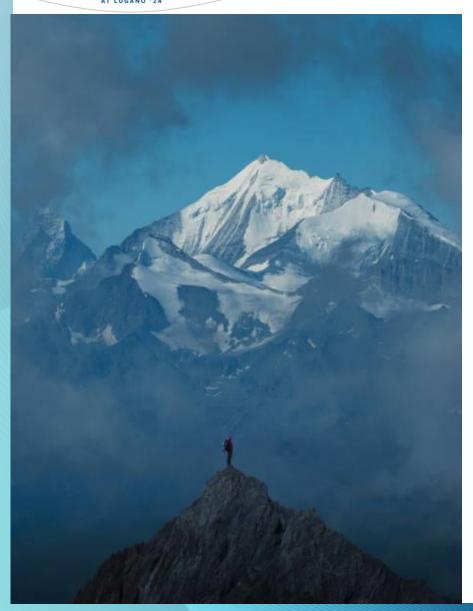




MSD & Thermo Fisher Scientific

Uniting for a Sustainable Future: The Power of Partnership





Achieving Climate goals
To be a Driver, Leader & Partner

The Summit

The Climb

Current State – Complexities to overcome

Basecamp



MSD's & Thermo Fisher Scientific Climate Goals

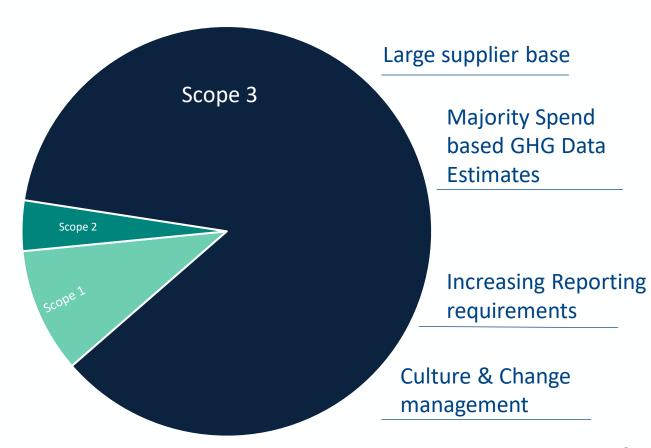
Near term 2030





Targets validated by the Science Based Target initiative

Scope 3 Represents Majority of our Carbon Footprint





MSD & Thermo Fisher Scientific Our Journey

1

Formed partnerships



2 Ensured aligned climate goals

Scope 1 & 2 GHG emissions	46 % by 2030, from a 2019 baseline Net-zero no later than 2050
Scope 3 GHG emissions	30 % by 2030, from a 2019 baseline
	Net-zero no later than 2050

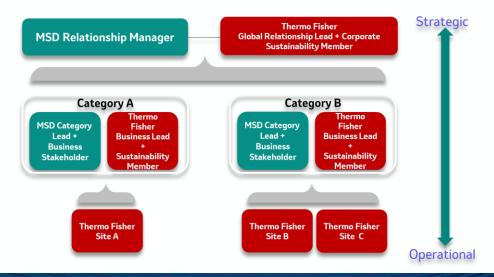
50.4% by 2030, from a 2018 baseline

Net-zero by 2050

90% of suppliers by spend will have set science-based targets by 2027

Net-zero by 2050

Implemented Governance
Model to further enhance
our collective Roadmap





MSD's expectation

Improving GHG Data Accuracy & Reporting

Yesterday Today Tomorrow

Spend-based Supplier-specific Supplier-specific with PCF-based reduction proposals

Increasing accuracy and actionability



Operating Responsibly – A Culture Shift



2

3

Partner within Value Chain

We can only be successful if we collaborate. Working towards a common goal will improve efficiency & decision making

Implement Governance Model

To improve speed of execution & drive strategic, tactical and operational alignment

Execute, Monitor & Improve

Prioritize progress on (1) GHG data accuracy & (2) decarbonization. Adjust and optimize your strategy depending on evolving internal & external factors



Time is running out: Embrace Environmental Sustainability Today!

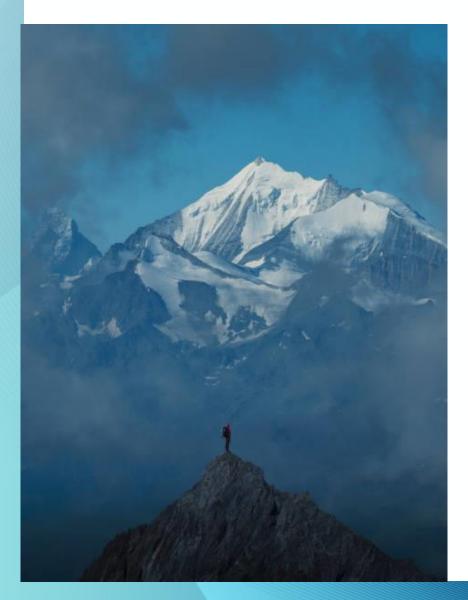


Majority of companies are NOT on track to meet their climate goals*

Forming partnerships and driving change takes time

Action is needed now to meet your nearand long-term climate goals





Will you join us on our journey to the summit?

Or

Will you stay behind at basecamp?