



Together Towards a Sustainable Future

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Long-term Commitment to Sustainability to Enable a Healthier World



Seven SDGs guide our sustainability strategy and ambition



SERVICE

Manufacturing and operational excellence to deliver quality, value and "right first time"



SCOPE

An unparalleled breadth of offerings across services and modalities



SUSTAINABILITY

Delivering long-term value, economically, environmentally and socially



SOLUTIONS

Scientific, regulatory and manufacturing expertise to solve our customers' challenges



SPEED

Ability to accelerate the path to commercialization

















Updated ESG KPIs in line with UN framework



Seven SDGs as compass for our sustainability strategy and ambition



As of 2022, ESG targets part of all employee and executive remuneration policies



Commitment to the Science Based Target Initiative (SBTi) Setting clear targets together







Our targets were approved by SBTi

Lonza's commitment to reduce greenhouse gas (GHG) emissions:

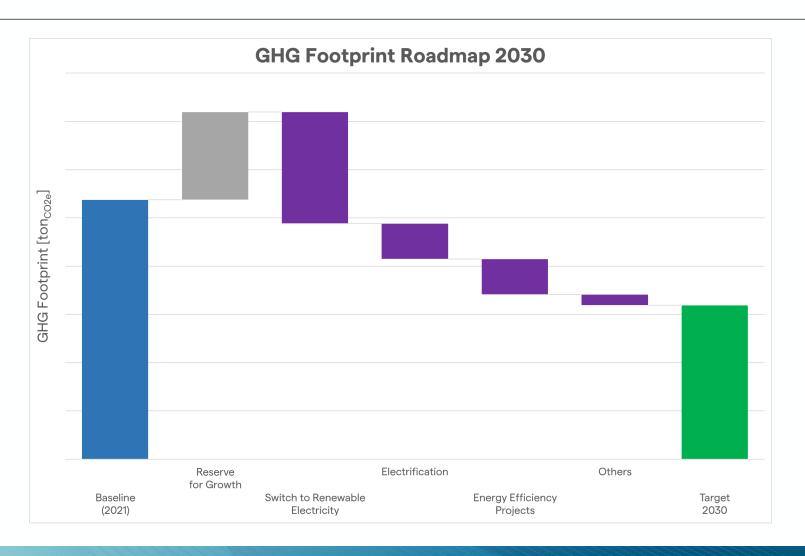
- Absolute scope 1 and 2 GHG emissions 42% by 2030 (2021 base year)
- 79% of its suppliers by emissions covering purchased goods and services, capital goods and upstream transportation and distribution, will have science-based targets by 2028.



Commitment to the Science Based Target Initiative (SBTi)



Our reduction path



Leveraging our Environmental Strategy of:

- Replace
- Renew
- Reduce
- Redesign



Partnering for Renewable Electricity Sourcing



Ambition to source up to 100% renewable electricity by 2025 (where available)

Europe

(350 GWh, ~24 kT CO₂-eq.)

- Virtual Power Purchase Agreement (VPPA) signed with IGNIS for solar electricity
- This VPPA will cover all European energy requirements in Lonza network

USA

(235 GWh, ~68kT CO₂₋eq.)

- Signed three Renewable Energy
 Certificate (REC) purchase agreements
- RECs will enable all current facilities to achieve 100% renewable electricity

China

(108 GWh, ~66kT CO₂-eq.) Industry first partnership

- Industry-first renewable power purchase agreement in joint approach with AZ, NN, Roche and Novartis
- 3 years Renewable Electricity framework contract with developer Envision Energy

Progress achieved in 2023



Our Sustainable Design Standard and Continuous Improvement Journey



Our long-term growth ambitions co-exist with our sustainability commitments



Visp, Switzerland

At our site in Visp we continue our *solvent recycling* efforts. In 2022, the site regenerated over 9,000 tons of solvent and treated over 1,000 tons of contaminated water to reduce incineration.



Singapore

Implementation of *rainwater harvesting*, filtering and treatment for use in the cooling water network.

Saving 3,000m³ of water a year.



Colmar, France

Aim to be *carbon neutral by 2026*.

Recent adoption of *'green' steam* from a local municipal waste incinerator. Future installation of a *biomass boiler* to meet remaining low-carbon steam requirements.



Bornem, Belgium

Investment in *gelatin waste processing*. Reduces road transportation requirements. Enables re-use or re-cycling of 100% gelatin waste (which used to be incinerated).

- Sustainable Design Standard applied to construction projects to future proof investments
- Lonza Business Management System creating a continuous flow of improvement projects



Partnering for Responsible Sourcing



Strengthening Responsible Sourcing program through supplier partnership

Responsible Sourcing

- Responsible Supplier Toolkit developed and rolled out
- Supplier Code of Conduct updated
- TfS Academy rolled out for Lonza and our suppliers

Milestones Achieved in 2023

- Increase of three points in EcoVadis score (Silver medal)
- 18% of Scope 3 emissions comes from suppliers with science-based targets
- 72% of Procurement spend comes from suppliers having sustainability evaluations

Our Partners



ecovadis





Portfolio Decisions and Product Innovation for Sustainability Adaptation plus mitigation – two examples



Personalized Medicine

- More precise, predictable and powerful healthcare
- Using genetics and genomes
- Customized for the individual patient
- Can reduce the need for life-time standard treatments (reduced cost and environmental impact)
- Reduced footprint

Pro-active Healthcare

- Aging population looking for extended quality of life
- Technology and product innovation captures consumer imagination and encourages effective use
- Pro-active healthcare management reduces downstream healthcare burden







Internal Stakeholder Engagement to Mobilize for Sustainability



Creating a culture of shared responsibility

Top down (formal)

Sustainability Governance Structure

Board of Directors

Executive Committee

Sustainability and Risk Committee

Safety and Sustainability Steering Board

Network Safety and Sustainability Councils

Site EHS Council
Business Unit / Division / Function

Bottom-up (formal and informal)

Grassroots employee movements e.g., "Green Team" at our site in Visp Promoting sustainability targets and achievements

Global Sustainability and EHS teams

Site energy and sustainability champions

Responsible Sourcing team



Challenges and Conclusion



Partnership critical for sustainability progress

End-to-end *collaboration across* organizational *boundaries*

- Suppliers engagement and transparency
- Development partners new technologies & ROI
- Customers co-investing in sustainability

Regional differences in sustainability maturity

- Global employee engagement "skin in the game"
- Sustainability talent education & enablement
- Best practise sharing "breaking down silos"

Adaptation strategies complementing mitigation measures

- Emergency preparedness & displacement risk mgmt.
- Infrastructure & supply chain resilience
- Business portfolio adjustment

Sustainability progress critical for business success



Thank You

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